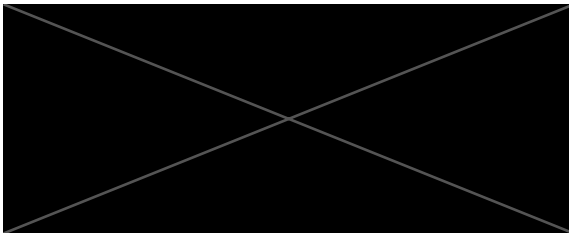




**DEPARTMENT OF THE AIR FORCE
HEADQUARTERS AIR FORCE INSTALLATION AND
MISSION SUPPORT CENTER
JOINT BASE SAN ANTONIO – LACKLAND, TEXAS**

25 September 2023

Ms. Adele M. Hopkins
Information Access Branch
AFIMSC/IZCI
2261 Hughes Ave, Ste 133
JBSA Lackland, TX 78236



This is in response to your May 18, 2023, Freedom of Information Act (FOIA) request. Your request was received on May 19, 2023 and assigned case number 2023-04005-F, where you seek the following:

I would like a copy of the following contract between the Air Force and McKinsey & Co.: FA701418F5025. I would also like copies of all conflict of interest materials and/or mitigation plans submitted by McKinsey in connection with this contract. (Date Range for Record Search: From 01/01/2018 To 12/31/2020)

On May 18, 2023 you agreed to accept clearly release documents; therefore, this is considered a full release under the FOIA. As you agreed, we also removed third-party information to protect the privacy of the individuals named in the documents, as well as commercial pricing information, which is normally not releasable. We did not locate any conflict of interest and/or mitigation plans, therefore, there were no records found for this portion of your request. Our review included consideration of the "Foreseeable Harm Standard." Please see responsive documents attached.

If you disagree and interpret this response as an adverse action, you may write to the Secretary of the Air Force, Thru: AFIMSC/IZCI, 2261 Hughes Ave, Ste133, JBSA Lackland, TX, 78236 within 90 calendar days from the date of this letter. Include your reasons for reconsideration in the appeal and attach a copy of this letter. You may also submit your appeal online at the Air Force's Public Access Link: <https://efoia.cce.af.mil/>.

You may contact the Air Force FOIA Public Liaison Officer, Mr. Robert E. Bivins, concerning this final response at Air Force FOIA Public Liaison Office, 1800 Air Force Pentagon, Washington, DC 20330-1800, DAF.FOIA@us.af.mil, or (703) 614-8500. You may also seek dispute resolution services from the Office of Government Information Services and

can find information on this Office <https://www.archives.gov/ogis/mediation-program/request-assistance>. Using the dispute resolution services will not affect your appeal rights.

The FOIA provides for the collection of fees based on the costs of processing a FOIA request and your fee category. In this case, we assessed no fees for processing this request.

Direct questions to AFIMSC.FOIA.Workflow@us.af.mil and reference above FOIA case number.

Sincerely,

X *Adele M. Hopkins*

ADELE M. HOPKINS, GS-14, DAF
Chief, Information Access Branch
Signed by: USAF

1 Attachment:

1. Responsive Records (16 pages)